The New York Hall of Science (NYSCI) is a leading museum and science center that invites every learner to ask big questions and discover their own talents as scientists, engineers and makers. NYSCI is also a laboratory for learning. We are committed to studying, improving and sharing everything we do so everyone can have a voice in shaping our future.

NYSCI’s mission is to nurture generations of passionate learners, critical thinkers and active citizens through an approach we call Design, Make, Play.
Over the last year at NYSCI, we have focused our attention on two guiding principles.

The first is a commitment to equity. NYSCI is proud to serve the most diverse audience of any science center in America. We are devoted to using STEM as an opportunity pathway, especially for young people who would not otherwise have access. The second is an evidence-based approach we call Design, Make, Play, that empowers all learners to be active participants in shaping their own futures. This is our aspirational pedagogy, and it guides us in creating experiences that place an emphasis on doing and discovery.

The focus on these two values enables us to prepare young people from all backgrounds to be leaders in a world driven by science, technology, engineering and math. We are grateful to our supporters and partners who make all our work possible. We invite you to visit and experience what it means to design to discover, make to create, and play every step of the way.

Margaret Honey, President & CEO
NYSCI is the largest hands-on science museum in New York, offering one-of-a-kind opportunities to learn.

This year, 500,000 youth, parents and teachers came to NYSCI for STEM learning experiences that support open-ended exploration, self-directed learning, creative problem solving, critical thinking and collaboration. They visited our award-winning interactive exhibits and participated in special experiences and events designed to engage and inspire people of all ages through interactions with science and technology. In addition, 2,500 teachers benefited from professional development workshops, 1,500 students participated in camps and after-school programs, and more than 2,000 high school and college students attended events to expose them to STEM career opportunities.

In 2018, NYSCI introduced a new Designer-in-Residence program, which enlivened the museum with pop-up exhibits designed by artists in collaboration with NYSCI’s high school and college Explainers. We also developed an interpretive plan, which is designed to guide decision-making about future exhibit priorities and museum investments in the years to come, and ensure that every visit to NYSCI is inclusive, empowering and serves as a catalyst for wonder, curiosity and making connections to big ideas, from entry to exit.
Designers in Residence
Artists and engineers infuse innovation and design thinking into NYSCI exhibits and programs, including a demonstration and research garden to study carbon sequestration.

World Maker Faire
World Maker Faire — a flagship event of the global maker movement — attracts more than 90,000 visitors and over 800 makers who interact and play together throughout the weekend festival.

Celebrating the Intersection of Science and Art
NYSCI provides a nexus where scientists, visual artists and creative STEM professionals can work with museum professionals and visitors to create new learning experiences and dynamic art installations.

NYSCI Field Trips
Approximately 100,000 of New York City’s public school students visit NYSCI for creative STEM learning experiences through field trips.

Design Lab and Maker Space
These dynamic exhibit spaces offer ever-changing engineering and design challenges, inviting visitors to imagine, design and build to solve problems.

Brick Fest Live
Each spring, this ultimate LEGO® fan experience attracts kids and adults with amazing structures and hands-on activities built to inspire, educate and entertain.
NYSCI is one of the most successful developers of diverse STEM talent in the United States.

Our ladder of learning includes opportunities for students from pre-K to college to gain STEM competencies, learn 21st century skills, and discover pathways to academic and career success. This year, we delivered early childhood programming to more than 5,000 participants through family workshops, community events and public programs. Through after-school programs and camps, dozens of middle schoolers participated in investigations of neighborhood problems and used design-thinking approaches to create their own solutions. And more than 2,000 high school and college students took advantage of experiences that connected them to STEM professionals and helped them acquire important skills necessary to succeed in college and careers.

Through our signature youth employment and empowerment program, the Science Career Ladder, 165 high school and college students helped orient visitors to the museum and understand STEM concepts. In addition, they participated in mentoring, professional development, and college and career preparation. Over the last three decades, 95 percent of the young people participating in this program have gone on to college, with 70 percent declaring majors in STEM.
STEM Nights and Annual STEM Expo

Students from across the city come to NYSCI to interact with STEM professionals, learn about education and internship opportunities, and participate in career conversations.

Girls in Tech

Empowering young women through computer programming, problem solving and app development, NYSCI supports middle and high school girls in a series of workshops and camps.

Creative Computing Academy

Elementary school students gained early exposure to computational thinking and computing fundamentals in a series of after-school programs and camps.

Evaluating Impact

According to a study by Princeton Research and Evaluation Partners, Explainers reported that NYSCI inspired them to pursue STEM careers and gave them confidence and career skills.

Explainer TV

High school and college students become STEM storytellers as they learn and implement digital media production skills.

High School Fair

Middle school students learn about New York City high schools and interact with school representatives who answer questions ranging from application requirements to school culture.
NYSCI serves one of the most diverse, vibrant and underserved communities in the country.

The NYSCI Neighbors initiative fulfills our museum’s commitment to building and sustaining a rich and meaningful relationship with our community, by providing after-school STEM enrichment and parental engagement opportunities — free of charge — to more than 1,000 families in our immediate neighborhood. Built on the foundation of a long-standing community membership program and co-designed with local educators, parents, and school administrators, we launched a comprehensive community engagement initiative focused on building a rich ecosystem of creative STEM educational opportunities for young people and families in the neighborhoods of Corona, East Elmhurst and Flushing, Queens.

This year, we expanded the network of local schools with whom we partner, provided more out-of-school-time STEM opportunities, and piloted new ways to support parent engagement and leadership. We also laid the groundwork to lead a national network of STEM providers committed to creating pathways of opportunity for immigrant and first generation Americans through STEM. Ultimately, our goal is to ensure that young people in our community see STEM careers as something they can aspire to.
NYSCI launched the Science Ambassadors after-school program in 2017. Since then, more than 1,900 students, parents, and caregivers have participated in hands-on programs, homework zone, and special activities at NYSCI.

NYSCI offers parents rich opportunities to gain knowledge, confidence, and expertise in STEM topics through a series of free workshops.

Working with teachers in local schools, NYSCI helps to elevate promising practices into a curriculum that brings active STEM learning into the early childhood classroom.

NYSCI welcomes hundreds of students, teachers, and families to celebrate the community and recognize leaders who support young people’s access to STEM opportunities.

NYSCI welcomes residents of the RAICES Corona Neighborhood Senior Center for STEM exploration activities in the museum.

Sixty museum, nonprofit, and policy leaders participated in a conference that laid the groundwork for building a national coalition engaged in supporting first generation families pursue STEM learning opportunities.
Our Research

NYSCI is a dynamic laboratory for learning.

Ten doctorate-level learning scientists and 50 science educators, exhibit developers and program experts at NYSCI carry out and apply research on the most effective, engaging ways to support STEM learning for diverse audiences. Our research informs the design of all of our exhibits, our programs for youth, community members and educators, and our groundbreaking digital apps and games. Beyond NYSCI, this work is building an evidence base for successful STEM education with diverse audiences.

This year, through 15 active research grants, from the U.S. National Science Foundation, Department of Education, National Institutes of Health, and private supporters, we investigated topics ranging from how to teach data science to the youngest learners, to integrating computational thinking into a digital game and middle school curriculum. This research helps NYSCI create innovative programs for families and educators; offer equitable opportunities for learners to discover the impact we can have on the world around us; design playful, inviting pathways into understanding complex systems like our environment, our cities, and our digital networks; and inspire a diverse generation of young people to pursue careers in science, technology, engineering and math.
Digital Design for English Language Learners

NYSCI’s innovative Noticing Tools™ provide visual ways of learning and demonstrating knowledge that have proven effective in engaging English Language Learners.

Designing for Diversity

NYSCI is leading a coalition of maker-spaces and fab labs committed to leveraging computational making to engage underrepresented students in STEM learning.

The Pack

The Pack, NYSCI’s newest digital learning tool, transports players to a whimsical environment where they must use computational thinking strategies to solve environmental problems.

Formation of Engineers

This research project supports Explainers in designing and facilitating programming for the public that emphasizes the cultural and interpersonal dimensions of engineering.

Engineering Stories

NYSCI is exploring how museums can use elements of narrative and storytelling to engage girls, and others who might not identify as science learners, in engineering activities.

Big Data for Little Kids

Through a community program called Museum Makers, NYSCI is deepening our understanding of how young children can collect, represent and interpret data.
Special events and activities throughout the year provide a platform for NYSCI to serve as a leader on critical issues around STEM education and learning within the cultural landscape of New York.

NYSCI’s annual Evening of Science and Inspiration celebrates our exhibits, research and programs while raising crucial funds to support this work. More than 650 of New York’s top business and community leaders gathered at Cipriani Wall Street to honor IBM represented by John Kelly, SVP of Cognitive Solutions and IBM Research; Jennifer Morgan, President of Americas and Asia Pacific Japan at SAP; and Frans Johansson, Founder and CEO of The Medici Group.

President’s Council members also had a crash course on cryptocurrency with Fred Wilson, traveled to IBM for an exclusive tour, explored sound with the Experiential Orchestra at Lincoln Center, and took part in private screenings of the films Most Likely to Succeed and Bombshell: The Hedy Lamarr Story, with the filmmakers.

The President’s Council showcases diverse perspectives from top experts at the cutting edge of STEM and education. Our fourth annual Spring for STEM featured Siri co-founder Adam Cheyer and journalist and author Kitty Pilgrim on the future of artificial intelligence.
$100,000 – $499,999
Siegel Family Endowment
Simons Foundation
Robin Hood Foundation
National Science Foundation
Max Kupferberg
The William and Flora
Golden Family Foundation
The Achelis and Bodman Foundations
Alyson and John Archer
Barker Welfare Foundation
Capital One Foundation
Guy Dhahera
Cisco
Citi
Crowd Castle
Francisco D’Souza and
Maria Ines Kamara
Ericsson
Anna M. Eary and John Capotosto
Joseph R. Frakora
First Data
FJC
General Motors
Jack Hughes
The Hyde and Watson Foundation
John Morgan Chase
Jumper Networks
Kimberly-Clark Corporation
James and Barbara Korein
Yvonne and Arthur Liu
MasterCard
Mary Jane and George McCartney
MetLife Foundation
Moore Fresco & Company
Navigli
National Endowment for the Arts
Pfizer
Stephen and Mariane Sands
Sara Lee and Axel Schupf
Phyllis and Ivan G. Seidenberg
Marlyn and Jim Simons

$50,000 – $99,999
American Express
Comcast Corporation
Consolidated Edison Company of NY
Raveneau B. Curry III
Dassault Systems US Foundation
IBM Corporation
Kenan Institute Asia
Martin Kupferberg and Susan Lonn
New York Community Trust
Palantir
PepsiCo
May and Samuel Rudin
Family Foundations, Inc.
Linda S. Sanford
SAP America
The Morris and Alma Schapiro Fund

$20,000 – $49,999
The Archies and Boodman Foundations
Aybison and John Archer
Barker Welfare Foundation
Capital One Foundation
Guy Dhahera
Cisco
Citi
Crowd Castle
Francisco D’Souza and
Maria Ines Kamara
Ericsson
Anna M. Eary and John Capotosto
Joseph R. Frakora
First Data
FJC
General Motors
Jack Hughes
The Hyde and Watson Foundation
John Morgan Chase
Jumper Networks
Kimberly-Clark Corporation
James and Barbara Korein
Yvonne and Arthur Liu
MasterCard
Mary Jane and George McCartney
MetLife Foundation
Moore Fresco & Company
Navigli
National Endowment for the Arts
Pfizer
Stephen and Mariane Sands
Sara Lee and Axel Schupf
Phyllis and Ivan G. Seidenberg
Marlyn and Jim Simons
Sirs Capital Group
Seth Sprague Educational and
Charitable Foundation
Systense
Melissa Vail and Norman Selby
Virtusa
The Walt Disney Company

$10,000 – $19,999
ADTRAN
American Tower
ARRIS
Gemela T. Bailey Foundation
Bloomberg Philanthropies
Broadsoft
Bronto
CheckPoint
Ciena
Coriant
Crowd
Caroline Curry and Rob Davis
Seth H. Dubin and Barbara E. Field
Judy and Tony Eunin
Extreme Networks
James and Ann Firestone
FIS Global
The Ford Foundation
Fujitsu Network Communications
Hewlett Packard Enterprise
Edward and Deborah Hornstein
Imprivata
Independent Chemical
Johnson & Johnson
KPMG
Larisa and Michael Leventon
Liquid Technology
The Medicis Group
Morgan Stanley
New York Life Foundation
Nokia
Ogilvy & Mather
Gary Chorstrom
OXO Enterprise Solutions
Pitney Bowes
Presidio
Qualcomm
Peter N. Rigby
S&P Global
SalesForce.com
Ani Shirvastava and Namita Ludhra
Lisa and Alan Sinheimer
Sprint Communications
Synchro Info Financial

$5,000 – $9,999
Bernice Grafstein, Ph.D.
Dessa and Brian Glasser
Benjamin Graeff, Ph.D.
The Hartford
Jim and Robin Hermstein
Kim Hicks
Paul and Barbara Jenkel
Sandra and Michael Kamen
Friends of Kenneth Kapela —
in memoriam
John Kelly
Lightower Fiber Networks
Wynia Liu
Paul J. Maddox, M.D., Ph.D.
Kyle Malady
Carole and Harvey Mallemute
Mayfair
Amy Mariott
Lori McQueeney
Anthony J. Mehran
Patrick Morrissey
Jenny Negron, Joel Pacheco and
Anthony Negron
Robert O’Connell
O’Connor Davies LLP
Vince Ostrofsky
The Overbrook Foundation
Geri Pollack
Bonnie Roche-Bronfman
Jenny Roche
Patrick Morrissey
Robert O’Connell
O’Connor Davies LLP
Vince Ostrofsky
The Overbrook Foundation
Geri Pollack
Bonnie Roche-Bronfman
Jenny Roche
Patrick Morrissey
Robert O’Connell
O’Connor Davies LLP
Vince Ostrofsky
The Overbrook Foundation
Geri Pollack
Bonnie Roche-Bronfman
Jenny Roche
Patrick Morrissey
Robert O’Connell
O’Connor Davies LLP
Vince Ostrofsky
The Overbrook Foundation
Geri Pollack
Bonnie Roche-Bronfman
Jenny Roche
Patrick Morrissey
Robert O’Connell
O’Connor Davies LLP
Vince Ostrofsky
The Overbrook Foundation
Geri Pollack
Bonnie Roche-Bronfman
Jenny Roche
Patrick Morrissey
Robert O’Connell
O’Connor Davies LLP
Vince Ostrofsky
The Overbrook Foundation
Geri Pollack
Bonnie Roche-Bronfman
Jenny Roche
Patrick Morrissey
Robert O’Connell
O’Connor Davies LLP
Vince Ostrofsky
The Overbrook Foundation
Geri Pollack
Bonnie Roche-Bronfman
Jenny Roche
Patrick Morrissey
Robert O’Connell
O’Connor Davies LLP
Vince Ostrofsky
The Overbrook Foundation
NYSCI President’s Council

NYSCI’s President’s Council is a diverse and dynamic group of individuals who are passionate about STEM. Our members provide crucial support, which sustains the core work of the institution and enables NYSCI to deliver transformative educational programs, develop groundbreaking exhibitions and experiences, and provide youth programming and mentoring that inspires the next generation to be STEM leaders.

Co-Chairs
Ravenel B. Curry III
Linda Sanford
Sara Lee and Axel Schupf

Vice Chairs
Alyson and John Archer
Caroline Curry and Robert Davis
Francisco D’Souza and Maria Ines Kavamura
Arna M. Ewing and John Capotosto
Jim and Barb Koren
Martin Kupferberg and Susan J. Lorin
Larisa and Michael Leventon
Mary Jane and George McCartney
Garry Ohrstrom
Devesh Raj and Tara Asharya
Peter Rigby
Stephen and Maxine Sands
Amy and Steve Thogmartin
Lisa Thomas
Melissa Vail and Norman Selby

Members
John E. Abele
Susie and Peter Barkey
Scott Becchi
Lon and Jessica Binder
Albert and Caryn Bunshaft
Karen Burke
John Chea
David and Pamela Christman
Michael J. Critelli
Nicholas and Anita Donofrio
Neil Dubey
Judy and Tony Emin
James and Ann Firestone
Stuart Fischer and Jeannette Mall
Mickey Friedman
Virginia Gold
Roger J. Herz
Edward and Deborah Horowitz
Thomas Campbell Jackson
Frans Johansson
Patricia Kemp
Mark and Ina Kupferberg
René Lammers
Jeffrey and Jill Libshutz
Louis Mediano
Kristina Memis
Francine and Rob Neu
Marian and Thomas Pompidou

John and Elaine Postley
Susan Puglia
Michael and Sandy Richman
Jane Safer
Jeffrey Salkin
Cecily Cannan Selby
Anil Shrivastava and Namita Luthra
Michael and Emma Siegholtz
Jonathan Spielman
Jeanne M. Sullivan
Minerva Tantoco
Margo and Anthony Viscozi
Sue and Edgar Wachenheim III
James Wiener and Sarah Gleit
Michael Zigman

Susan Puglia
Michael and Sandy Richman
Jane Safer
Jeffrey Salkin
Cecily Cannan Selby
Anil Shrivastava and Namita Luthra
Michael and Emma Siegholtz
Jonathan Spielman
Jeanne M. Sullivan
Minerva Tantoco
Margo and Anthony Viscozi
Sue and Edgar Wachenheim III
James Wiener and Sarah Gleit
Michael Zigman
# Statement of Activities  
**Year Ended June 30, 2018 (with summarized totals for the year ended June 30, 2017)**

<table>
<thead>
<tr>
<th></th>
<th>Unrestricted</th>
<th>Temporarily Restricted</th>
<th>Permanently Restricted</th>
<th>2018 Total</th>
<th>2017 Total</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>OPERATING INCOME</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Contributions and grants</td>
<td>$6,119,396</td>
<td>$1,767,661</td>
<td>—</td>
<td>$7,887,057</td>
<td>$13,278,508</td>
</tr>
<tr>
<td>In-kind contributions</td>
<td>1,021,596</td>
<td>—</td>
<td>—</td>
<td>1,021,596</td>
<td>1,188,352</td>
</tr>
<tr>
<td>Appropriations from the City of New York</td>
<td>1,451,611</td>
<td>832,400</td>
<td>—</td>
<td>2,274,011</td>
<td>2,475,819</td>
</tr>
<tr>
<td>Admissions, workshops, memberships and exhibit fees</td>
<td>3,942,205</td>
<td>—</td>
<td>—</td>
<td>3,942,205</td>
<td>3,570,422</td>
</tr>
<tr>
<td>Use of facilities and other income</td>
<td>883,704</td>
<td>—</td>
<td>—</td>
<td>883,704</td>
<td>754,518</td>
</tr>
<tr>
<td>Investment return, net</td>
<td>245,468</td>
<td>29,851</td>
<td>—</td>
<td>275,319</td>
<td>318,411</td>
</tr>
<tr>
<td>Auxiliary activities</td>
<td>333,541</td>
<td>—</td>
<td>—</td>
<td>333,541</td>
<td>344,767</td>
</tr>
<tr>
<td><strong>Subtotal</strong></td>
<td>$14,002,539</td>
<td>$2,624,912</td>
<td>—</td>
<td>$16,627,451</td>
<td>$22,336,521</td>
</tr>
<tr>
<td><strong>Net assets released from restrictions</strong></td>
<td>$10,744,611</td>
<td>($10,744,611)</td>
<td>—</td>
<td>—</td>
<td>—</td>
</tr>
<tr>
<td><strong>Total Operating Income</strong></td>
<td>$24,747,150</td>
<td>($8,119,699)</td>
<td>—</td>
<td>$16,627,451</td>
<td>$22,336,521</td>
</tr>
</tbody>
</table>

**OPERATING EXPENSES**

<p>| | | | | | |</p>
<table>
<thead>
<tr>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>Program Services</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Museum experiences</td>
<td>10,101,610</td>
<td>—</td>
<td>—</td>
<td>10,101,610</td>
<td>9,628,022</td>
</tr>
<tr>
<td>Education</td>
<td>3,500,853</td>
<td>—</td>
<td>—</td>
<td>3,500,853</td>
<td>3,655,815</td>
</tr>
<tr>
<td>Research and development</td>
<td>3,665,158</td>
<td>—</td>
<td>—</td>
<td>3,665,158</td>
<td>4,132,261</td>
</tr>
<tr>
<td>Youth development</td>
<td>2,350,389</td>
<td>—</td>
<td>—</td>
<td>2,350,389</td>
<td>2,115,468</td>
</tr>
<tr>
<td><strong>Total Program Services</strong></td>
<td>$19,618,010</td>
<td>—</td>
<td>—</td>
<td>$19,618,010</td>
<td>$19,531,364</td>
</tr>
<tr>
<td>Supporting Services</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Management and general</td>
<td>2,154,548</td>
<td>—</td>
<td>—</td>
<td>2,154,548</td>
<td>2,043,480</td>
</tr>
<tr>
<td>Fundraising</td>
<td>2,580,067</td>
<td>—</td>
<td>—</td>
<td>2,580,067</td>
<td>2,774,421</td>
</tr>
<tr>
<td>Marketing and communications</td>
<td>315,930</td>
<td>—</td>
<td>—</td>
<td>315,930</td>
<td>548,918</td>
</tr>
<tr>
<td><strong>Total Supporting Services</strong></td>
<td>$5,066,545</td>
<td>—</td>
<td>—</td>
<td>$5,066,545</td>
<td>$5,312,899</td>
</tr>
<tr>
<td><strong>Total Operating Expenses</strong></td>
<td>$24,664,555</td>
<td>—</td>
<td>—</td>
<td>$24,664,555</td>
<td>$24,844,263</td>
</tr>
<tr>
<td><strong>Excess (Deficiency) of Operating Income Over Operating Expenses</strong></td>
<td>$82,595</td>
<td>($8,119,699)</td>
<td>—</td>
<td>($8,037,104)</td>
<td>($2,507,742)</td>
</tr>
</tbody>
</table>

**NON-OPERATING INCOME**

<p>| | | | | | |</p>
<table>
<thead>
<tr>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>Investment return, net</td>
<td>443,663</td>
<td>32,007</td>
<td>—</td>
<td>475,670</td>
<td>431,418</td>
</tr>
<tr>
<td>Change in Net Assets</td>
<td>200,336</td>
<td>($8,087,692)</td>
<td>—</td>
<td>($8,888,058)</td>
<td>($2,276,192)</td>
</tr>
<tr>
<td><strong>NET ASSETS</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Beginning of year</td>
<td>4,672,965</td>
<td>60,745,773</td>
<td>508,902</td>
<td>65,927,640</td>
<td>68,203,832</td>
</tr>
<tr>
<td>End of year</td>
<td>$4,873,301</td>
<td>$52,658,081</td>
<td>$508,902</td>
<td>$58,040,284</td>
<td>$65,927,640</td>
</tr>
</tbody>
</table>

---

# Statement of Financial Position  
**Year Ended June 30, 2018 (with comparative amounts at June 30, 2017)**

<table>
<thead>
<tr>
<th></th>
<th>2018</th>
<th>2017</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>ASSETS</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Cash and cash equivalents</td>
<td>$796,061</td>
<td>$2,344,561</td>
</tr>
<tr>
<td>Grants, contributions and pledges receivable, net</td>
<td>3,715,531</td>
<td>3,760,504</td>
</tr>
<tr>
<td>Prepaid expenses and other assets</td>
<td>675,095</td>
<td>956,975</td>
</tr>
<tr>
<td>Investments</td>
<td>4,274,505</td>
<td>4,310,382</td>
</tr>
<tr>
<td>Investments — board designated</td>
<td>2,683,954</td>
<td>2,173,676</td>
</tr>
<tr>
<td>Investments — restricted</td>
<td>508,902</td>
<td>508,902</td>
</tr>
<tr>
<td>Property and equipment, net</td>
<td>5,273,564</td>
<td>4,068,005</td>
</tr>
<tr>
<td>Contribution value of the use of land, building and building improvements, net</td>
<td>49,864,370</td>
<td>47,902,666</td>
</tr>
<tr>
<td><strong>Total Assets</strong></td>
<td>$59,622,770</td>
<td>$61,473,542</td>
</tr>
<tr>
<td><strong>LIABILITIES AND NET ASSETS</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>Liabilities</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Accounts payable and accrued expenses</td>
<td>$1,039,073</td>
<td>$1,039,710</td>
</tr>
<tr>
<td>Deferred revenue</td>
<td>2,044,473</td>
<td>2,044,991</td>
</tr>
<tr>
<td><strong>Total Liabilities</strong></td>
<td>$3,083,546</td>
<td>$3,084,701</td>
</tr>
<tr>
<td><strong>Net Assets</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Unrestricted</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Undesignated</td>
<td>1,706,065</td>
<td>1,589,060</td>
</tr>
<tr>
<td>Board designated for special programs</td>
<td>2,483,564</td>
<td>2,173,676</td>
</tr>
<tr>
<td>Net investment in plant</td>
<td>883,883</td>
<td>910,203</td>
</tr>
<tr>
<td><strong>Total Unrestricted</strong></td>
<td>4,073,512</td>
<td>4,673,945</td>
</tr>
<tr>
<td>Temporarily Restricted</td>
<td>58,040,284</td>
<td>60,246,775</td>
</tr>
<tr>
<td>Permanently Restricted</td>
<td>508,902</td>
<td>508,902</td>
</tr>
<tr>
<td><strong>Total Net Assets</strong></td>
<td>$58,622,770</td>
<td>$61,973,640</td>
</tr>
<tr>
<td><strong>Total Liabilities and Net Assets</strong></td>
<td>$59,622,770</td>
<td>$61,473,542</td>
</tr>
</tbody>
</table>
NYSCI Board of Trustees

Officers
Francisco D’Souza, Co-Chair
Melissa G. Vail, Co-Chair
Stuart Fischer, Secretary
Martin R. Kupferberg, Treasurer

Board of Trustees
Gilda A. Barabino, Ph.D.
The City College of New York
Al Bunshaft
Dassault Systèmes
Ed Chan
Verizon Communications
Guy Chiarello
First Data Corporation
David A. Christman
Ravenel B. Curry, III
Eagle Capital Management
Francisco D’Souza
Cognizant Technology Solutions
Atul Dubey
Wolters Kluwer Medical Research
Seth H. Dubin, Esq.
President Emeritus
Anna M. Ewing
Nasdaq (Ret.)
Joseph R. Ficalora
New York Community Bancorp, Inc.
John J. Gilbert, III
Rudin Management Company, Inc.

Sibyl R. Golden
Golden Family Foundation
Edward D. Horowitz
Edelvik, LLC
Franz Johannesson
The Medicis Group
Mary E. Kelly
Consolidated Edison Company of New York, Inc.
James Korein, Ph.D.
OmniRip Management Corp.
Anand Krishna, Ph.D.
IBM Corporation
Martin R. Kupferberg
Kapco, Inc.
Hendrik (Remy) Lammers, Ph.D.
Pepsico, Inc.
Jeffrey R. Libshutz
ArmeVir Partners LLC
Yvonne Liu
Multicultural Radio Broadcasting, Inc.
Paul J. Maddon, M.D., Ph.D.
Progenics Pharmaceuticals, Inc. (Ret.)
Mary Jane McCarty
Regina Meredith-Carpene
BNY Mellon (Ret.)
Louis Modano
Nasdaq

Marteze R. Moore
Moore Freres & Company, LLC
Jaylyn A. Mucaria
NewYork-Presbyterian Hospital Queens
Devesh Raj
Comcast Corporation
Stephen H. Sands
Lazard
Linda S. Sanford
IBM Corporation (Ret.)
Russell Sander
NetCom Learning, Sander TV and Sander Learning
Sara Lee Schupf
Anil Shrivastava

Alan J. Sineheimer, Esq.
Sullivan & Cromwell
Jeanne M. Sullivan
Sullivan Adventures LLC
Minerva Tantoco
Future/Perfect Ventures
Karenann Terrell
GlassSmithKline
Steve Thogmartin
The Boston Consulting Group, Inc.
Lisa M.C. Thomas
Green Group
Melissa G. Vail
James S. Wiener
BNY Mellon

Trustees Ex-Officio
Honorable Bill de Blasio
Mayor, City of New York
Honorable Scott M. Stringer
Comptroller, City of New York
Honorable Melissa Mark-Viverito
Speaker, New York City Council
Honorable Melinda Katz
President, Borough of Queens
Mitchell Silver
Commissioner, New York City Department of Parks & Recreation
Tom Finkelpearl
Commissioner, New York City Department of Cultural Affairs
Carmen Farina
Chancellor, New York City Department of Education
Margaret Honey, Ph.D.
President & CEO
New York Hall of Science

Trustees Emeriti
Nicholas M. Donofrio
Chair Emeritus
Ivan G. Seidenberg
Chair Emeritus
Cecily Cannan Selby, Ph.D.